

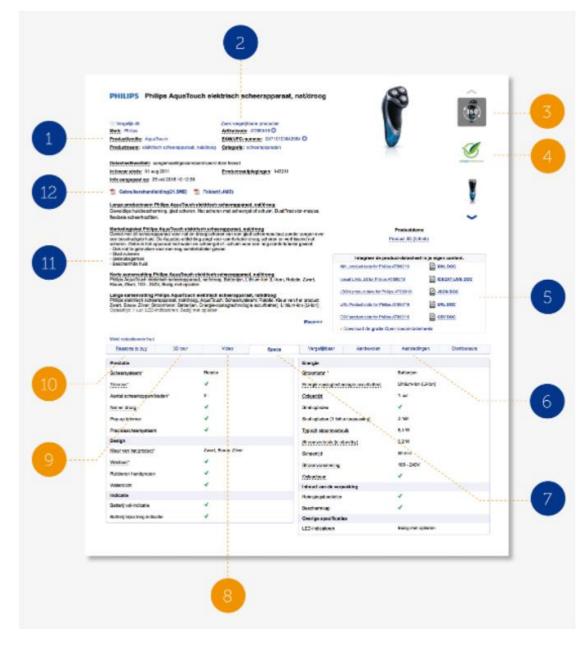
Important Information

- This information is not for residents of the USA, Canada, Australia and Japan
- This information gives only a limited, historic overview about the performance of Icecat. Investment decisions should also be based on all other information available including, but not exclusively, the prospectus, and sections relating to risks
- Investing in (DRs of) shares is not without risk. An investor can lose his investment



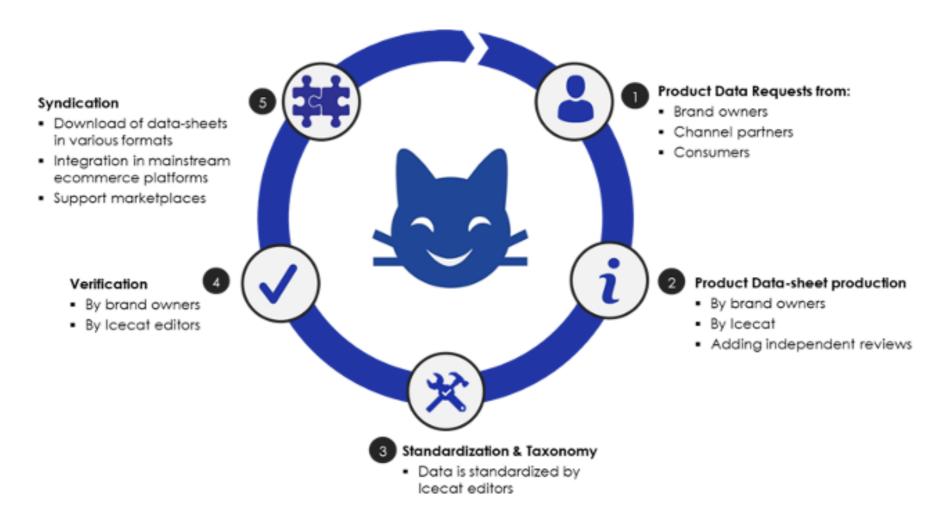
Icecat Multimedia Product Data-Sheets are the currency of Sustainable E-commerce







<u>Icecat</u>: Global Product Information Management & Syndication. It's all about Sustainable E-commerce.





Icecat

Enhanced Product Stories:

Brands love it.
Multimedia.
LIVE inserted in retailer sites.
Analytics.







Características flexibles que se adaptan a su inspiración, donde sea que llegue

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2021 Q3 Business Summary

- **Q3** revenues: **€2.9M** (YoY +18%)
- Q3 EBT: €0.75M (YoY +58%)
- EBITDA = ~EBT
- Note: Q3 figures are unaudited
- Team size: slight decrease, but hiring picks up post-lockdowns
- Almost all growth is organic
- Focus continues to be on footprint expansion and revenues growth over profit optimization
- Employee Stock Incentive Program: purchased 2,385 existing DRs via NPEX
- NOTE: The new auditor provided an auditor statement for the final 2020 report

Not consolidated:

Hatch (venture): our share increased to 44%
 and preliminary agreement to sell to a strategic investor.
 Clarity around end of the year on this possible, material transaction



COVID-19 Impact Q3-2021

- The order intake steady at +18% in Q3
- Projects are released post-lockdowns
- Acceleration of migration to e-commerce
- Cannibalization of classic retail expands to FMCG, Fashion and Beauty
- Major brands and platforms expand and invest
- Reduced competition in "data pools"
- The M&A market still hot after initial cooldown

Therefore, we coped by focusing on:

- Freemium services to increase PIMS footprint
- Focus on Free Vendor Central, PIMS and Marketplace integrations



Q3-2021 Non-Financial KPIs: 86% more product data-sheet downloads

	Q3 2021	Y-o-Y
Product Data-Sheet Downloads	3.5 Bio	+86%
Product Data-Sheet Production	0.5 million	Stable
Number of Brand users	2.7K	+27%
Number of e-commerce users	100K	+9%
New user registrations	2K	-17%
Unique monthly API connects (average)	3K	+1%
Supported languages (or locales)	69	Stable



Changes in competitive landscape

Product videos:We acquired Autheos

 Icecat #1 footprint according to SimilarWeb

https://bit.ly/3gMw6OW

- Global competition is consolidating
 - · Salsify (US) acquired Alkemics (FR)

- The e-commerce market is shifting towards marketplaces:
 - Amazon*
 - Alibaba
 - Facebook
 - Google
 - Rakuten
 - · Local: BOL*
- The PIM market is crowded. But the PIMS (syndication) market less.



Key Innovations



Blend PIMS solutions into Icecat ecosystem: "ONE PIM Cloud"



New digital assets: Enhanced Product Stories (mini sites DELL, HP, Huawei, LEGO, etc.), research NFTs



Free Vendor Central (PIM) rollout with our key retail clients



Icecat certification by Google Shopping, Amazon Seller/Vendor Central, Facebook, Alibaba/Ali Express



Brand Rank Page: statistical dashboard



Expand Iceshop Vendor Network (EDI)



Sustainability:
Supporting new
EU energy
labels (2021)
and expanding
green logos





The Board of Directors

- All Directors remained in post
- The Board's opinion is that the Icecat DR price is currently undervalued at NPEX.
 - During 2022, the Board will continue the employee stock incentive plan, and consider further options that improves liquidity and/or the demand/supply ratio.



Risks

- Consolidation and shake-out of E-commerce market
- Global Market-Places could become too dominant
- COVID-19 accelerated cannibalization of physical retail
- Supply chain disruptions
- M&A targets overpriced
- Stock markets might cool off
- Inflation and negative interest rates
- Increased PIM competition
- Modified EU legal frameworks re content use

Other risks are identified in the Prospectus and other documents





Invest in Icecat | global publisher and syndicator of product information

www.icecat.com